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# Coca-Cola FEMSA Announces Results for Third Quarter and First Nine Months of 2020

**Mexico City, October 26, 2020, Coca-Cola FEMSA, S.A.B. de C.V.** (BMV: KOF UBL, NYSE: KOF) ("Coca-Cola FEMSA," "KOF" or the "Company"), the largest Coca-Cola franchise bottler in the world by sales volume, announces results for the third quarter and the first nine months of 2020.

# THIRD QUARTER OPERATIONAL AND FINANCIAL HIGHLIGHTS

- Consolidated volumes decreased 4.1%, a sequential improvement versus the second quarter, as most markets gradually reduced COVID-19 lockdowns and social distancing measures. Volume increased in Brazil, Guatemala, and Uruguay.
- Total revenues decreased 4.0%, while comparable revenues remained flat. Revenue management initiatives across our operations and extraordinary other operating revenues related to tax reclaims in Brazil were offset by unfavorable price-mix effects across our markets, coupled with unfavorable currency translation effects from most of our operating currencies in South America. Mainly driven by a 16% unfavorable translation effect from the Brazilian real.
- Operating income increased 1.5%, while comparable operating income increased 7.1%. Declining PET costs, favorable hedging
  initiatives, operating expense efficiencies, and extraordinary tax effects in Brazil were partially offset by unfavorable price-mix
  effects, higher concentrate costs and the depreciation of most of our operating currencies as applied to our U.S. dollardenominated raw material costs.
- Majority net income decreased 38.8%, impacted mainly by extraordinary non-operating expenses of Ps. 1,813 million. Excluding these effects, majority net income would have increased 6.2%.

	FINANCIAL SUMMARY FOR THE THIRD QUARTER AND FIRST NINE MONTHS OF 2020												
			Chan	nge vs. same perio	d of last year								
		Total Re	evenues	Gross	Gross Profit Operating In			Majority M	let Incom				
		3Q 2020	YTD 2020	3Q 2020	YTD 2020	3Q 2020	YTD 2020	3Q 2020	YTD 2				
	Consolidated	(4.0%)	(5.3%)	(1.4%)	(5.3%)	1.5%	(5.6%)	(38.8%)	(29.5				
As Reported	Mexico & Central America	(4.8%)	(2.8%)	(0.6%)	(0.2%)	5.9%	6.6%						
	South America	(3.0%)	(8.6%)	(2.6%)	(13.1%)	(4.6%)	(25.0%)						
	Consolidated	0.0%	(1.9%)	2.1%	(2.3%)	7.1%	(1.6%)						
Comparable (2)	Mexico & Central America	(6.7%)	(4.9%)	(2.5%)	(2.3%)	4.1%	4.9%						
-	South America	10.7%	2.8%	10.9%	(2.4%)	12.2%	(13.6%)						

• Earnings per share<sup>1</sup> were Ps. 0.15 (Earnings per unit were Ps. 1.17 and per ADS were Ps. 11.72.).

#### John Santa Maria, Coca-Cola FEMSA's CEO, commented:

"In the face of what is still a very complex operating environment, I am encouraged to see sequential improvements across our operations. These positive trends are driven not only by gradually recovering consumer mobility, but also by our portfolio initiatives, reinforced point-of-sale execution, and the tremendous effort and commitment from all of Coca-Cola FEMSA's employees. Consequently, despite a 4.0% decline in revenues for the quarter, we managed to grow our operating income by 1.5%, while expanding our operating cash flow margin by 90 basis points. Importantly, driven by favorable raw material costs and a relentless focus on savings and efficiency, our Mexico and Central America division continued to improve its profitability, generating operating income growth of 5.9% and an operating cash flow margin expansion to reach 23.0%. Additionally, our South America division delivered a significant sequential recovery, driven mainly by our Brazilian operation's strong volume growth.

I am pleased with our business' continued resiliency, as we continue to reinforce our portfolio to offer more affordability to our consumers and transform our operating capabilities to ensure our business' profitable, long-term growth. We remain committed to generating economic value and positively contributing to society and the environment. I am confident that the structural measures we are putting in place will continue to provide solid short- and long-term results and opportunities."

<sup>(1)</sup> Quarterly earnings / outstanding shares. Earnings per share (EPS) for all periods are adjusted to give effect to the stock split resulting in 16,806.7 million shares outstanding. For the convenience of the reader, as a KOF UBL Unit is comprised of 8 shares (3 Series B shares and 5 Series L shares), earnings per unit are equal to EPS multiplied by 8. Each ADS represents 10 KOF UBL Units.

<sup>(2)</sup> Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.



## **RECENT DEVELOPMENTS**

- As was the case during the third quarter of 2019, following a favorable decision from Brazilian tax authorities, Coca-Cola FEMSA has been entitled to reclaim tax payments made in prior years in Brazil, resulting in an extraordinary positive effect on its third quarter results, affecting mainly other operating revenues and other operating expenses, net. The total net amount of extraordinary tax effects in Brazil in the operating income for the third quarter of 2020 is Ps. 1,609 million as compared to Ps. 1,139 million during the same period of the previous year. This results in a net positive amount of Ps. 470 million for the third quarter of 2020.
- On September 1, 2020, the Company issued its first green bond in the international capital markets for US\$705 million due 2032. The bond was priced at US Treasury + 120 basis points and a coupon of 1.85%. The green bond will help the Company achieve its environmental sustainability objectives and contribute to the United Nations Sustainable Development Goals. As of September 30, 2020, the Company had a cash position of more than Ps. 58 billion.
- On September 30, 2020, the Company announced that its joint venture with The Coca-Cola Company (Compañía Panameña de Bebidas, S.A.P.I. de C.V.) sold 100% of its equity stake in Estrella Azul, a dairy company in Panama.
- On November 3, 2020, Coca-Cola FEMSA will pay the second installment of the 2019 dividend approved for Ps. 0.6075 per share (equivalent to Ps. 4.86 per unit).

## **CONFERENCE CALL INFORMATION**



Monday October 26, 2020 11:00 A.M. Eastern Time 9:00 A.M. Mexico City Time



To participate in the conference call please dial: Mexico: 01 800 062 2962 Domestic U.S.: 888 394 8218 International: +1 323 701 0225 Participant passcode: 9876896



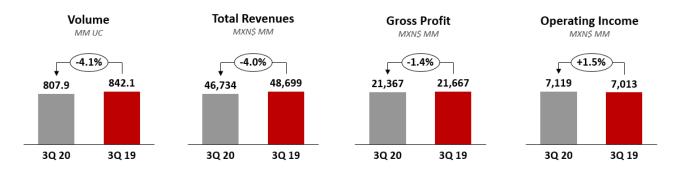
John Anthony Santa Maria, Chief Executive Officer

**Constantino Spas**, Chief Financial Officer **Jorge Collazo**, Head of Investor Relations

> Webcast: http://bit.do/KOF3Q20



# **CONSOLIDATED THIRD QUARTER RESULTS**



#### CONSOLIDATED THIRD QUARTER RESULTS

		As Reported						
essed in millions of Mexican pesos	3Q 2020	3Q 2019	Δ%	Δ%				
l revenues	46,734	48,699	(4.0%)	0.0%				
s profit	21,367	21,667	(1.4%)	2.1%				
rating income	7,119	7,013	1.5%	7.1%				
rating cash flow <sup>(2)</sup>	10,075	10,069	0.1%	4.7%				

**Volume** decreased 4.1% to 807.9 million unit cases, due mainly to COVID-19 lockdowns and social distancing measures across our markets. This decrease was driven mainly by volume declines in Mexico and Central America, partially offset by volume growth in Brazil, Guatemala, and Uruguay.

**Total revenues** decreased 4.0% to Ps. 46,734 million. This figure includes extraordinary other operating revenues related to an entitlement to reclaim tax payments in Brazil. Our revenues were impacted mainly by volume declines, an unfavorable price-mix effect, and the negative translation effect resulting from the depreciation of most of our operating currencies in South America as compared to the Mexican Peso. These factors were partially offset by pricing and revenue management initiatives across our territories. On a comparable basis, total revenues would have remained flat.

**Gross profit** decreased 1.4% to Ps. 21,367 million, and gross margin expanded 120 basis points to 45.7%. A more favorable raw material environment, our revenue management initiatives, and our currency hedging strategies were partially offset by i) unfavorable price-mix effects; ii) higher concentrate costs in Brazil, related to the reduction of tax credits on concentrate purchased from the Manaus Free Trade Zone, due to the temporary decision to suspend such tax credits; iii) higher concentrate costs in Mexico; and iv) the depreciation in the average exchange rate of most of our operating currencies as applied to our U.S. dollar-denominated raw material costs. On a comparable basis, gross profit would have increased 2.1%.

**Operating income** increased 1.5% to Ps. 7,119 million, and operating margin expanded 80 basis points to 15.2%. This increase was driven mainly by labor, maintenance, and marketing expense efficiencies across our operations, coupled with tax reclaims in Brazil. In addition, the same period of the previous year included restructuring severance payments related to our *Fuel for Growth* efficiency program. This increase was partially offset by a gross profit decline. The total net amount of extraordinary tax effects in Brazil this quarter was Ps. 1,609 million. On a comparable basis, operating income would have increased 7.1%.

<sup>(1)</sup> Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.

<sup>&</sup>lt;sup>(2)</sup> Operating cash flow = operating income + depreciation + amortization & other operating non-cash charges.



**Comprehensive financing result** recorded an expense of Ps. 1,421 million, compared to an expense of Ps. 1,430 million in the same period of 2019.

This quarter, the Company had a reduction in its interest expense, net, as compared to the same period of 2019. This decrease was driven mainly by the payment of our U.S. dollar-denominated bond due February 2020 and by the prepayment of our U.S. dollar-denominated bond due 2023, partially offset by new short-term financing incurred during the first quarter of 2020, as a preventive measure to reinforce the Company's cash position. In addition, the Company recorded a gain of Ps. 117 million in monetary position in inflationary subsidiaries as compared to a gain of Ps. 103 million during the same period of 2019.

These effects were partially offset by a foreign exchange loss of Ps. 135 million, driven mainly by the appreciation of the Mexican Peso as applied to our dollar-denominated cash position.

**Income tax** as a percentage of income before taxes was 33.7% as compared to 25.9% during the same period of the previous year. This increase was driven mainly by extraordinary non-operating expenses and impairments recognized during the quarter.

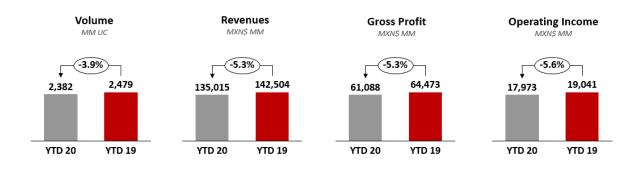
**Net income attributable to equity holders of the company** reached Ps. 2,463 million as compared to Ps. 4,027 million during the same period of the previous year. This decline was driven mainly by an extraordinary non-operative expense related to the sale of Estrella Azul in Panama and an impairment recognized in our non-carbonated beverage joint venture in Brazil. Excluding extraordinary non-operating expenses effects, majority net income would have increased 6.2%. Earnings per share<sup>1</sup> were Ps. 0.15 (Earnings per unit were Ps. 1.17, and earnings per ADS were Ps. 11.72.).



<sup>(1)</sup> Quarterly earnings / outstanding shares. Earnings per share (EPS) for all periods are adjusted to give effect to the stock split resulting in 16,806.7 million shares outstanding. For the convenience of the reader, as a KOF UBL Unit is comprised of 8 shares (3 Series B shares and 5 Series L shares), earnings per unit are equal to EPS multiplied by 8. Each ADS represents 10 KOF UBL Units.



# **CONSOLIDATED FIRST NINE MONTHS RESULTS**



#### CONSOLIDATED FIRST NINE MONTHS RESULTS

		As Reported						
ssed in millions of Mexican pesos	YTD 2020	YTD 2019	Δ%	Δ%				
revenues	135,015	142,504	(5.3%)	(1.9%)				
s profit	61,088	64,473	(5.3%)	(2.3%)				
ating income	17,973	19,041	(5.6%)	(1.6%)				
ating cash flow <sup>(2)</sup>	27,363	27,726	(1.3%)	2.2%				

**Volume** decreased 3.9% to 2,382.2 million unit cases in the first nine months of 2020 as compared to the same period of 2019, driven mainly by the enforcement of lockdowns and social distancing measures related to the COVID-19 pandemic, partially offset by volume growth in Guatemala.

**Total revenues** decreased 5.3% to Ps. 135,015 million in the first nine months of 2020 as compared to the same period of 2019. This figure includes extraordinary other operating revenues related to an entitlement to reclaim tax payments in Brazil. Total revenues were impacted mainly by an unfavorable price-mix effect and an unfavorable currency translation resulting from the depreciation of all of our operating currencies in South America into Mexican Pesos. These factors were partially offset by pricing and revenue management initiatives. On a comparable basis, total revenues would have decreased 1.9%.

**Gross profit** decreased 5.3% to Ps. 61,088 million in the first nine months of 2020 as compared to the same period of 2019, and gross margin remained at 45.2%. A more favorable raw material environment, our revenue management initiatives, and our currency hedging position in most of our operations were offset by: i) an unfavorable price-mix effect; ii) higher concentrate costs in Brazil, related to the reduction of tax credits on concentrate purchased from the Manaus Free Trade Zone; iii) higher concentrate costs in Mexico; iv) and the depreciation in the average exchange rate of most of our operating currencies as applied to our U.S. dollar-denominated raw material costs. On a comparable basis, gross profit would have decreased 2.3%.

Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.
 Operating cash flow = operating income + depreciation + amortization & other operating non-cash charges.



**Operating income** decreased 5.6% to Ps. 17,973 million in the first nine months of 2020 as compared to the same period of 2019, and operating margin contracted 10 basis points to 13.3%. Labor, maintenance, and marketing expense efficiencies, coupled with tax reclaims in Brazil, were offset mainly by a gross profit decline. In addition, the same period of the previous year included restructuring severance payments related to our *Fuel for Growth* efficiency program. On a comparable basis, operating income would have decreased 1.6%.

**Comprehensive financing result** recorded an expense of Ps. 4,889 million during the first nine months of 2020 compared to an expense of Ps. 4,566 million in the same period of 2019. Interest expense, net, recorded an increase during the first nine months driven mainly by a one-time interest expense related to the prepayment of our U.S. dollar-denominated bond due 2023, related to our successful debt refinancing initiatives performed during the first quarter. In addition, the Company incurred short-term financing, as a preventive measure to reinforce the Company's cash position. These effects were partially offset by debt prepayments.

This increase was partially offset by a foreign exchange gain of Ps. 357 million, as our cash exposure to U.S. dollars was positively impacted by the depreciation of the Mexican Peso, and a gain in monetary position in inflationary subsidiaries of Ps. 288 million.

**Income tax** as a percentage of income before taxes was 32.3% as compared to 27.4% during the first nine months of the previous year. This increase was driven mainly by impairments recognized during the period.

**Net income attributable to equity holders of the company** reached Ps. 7,119 million in the first nine months of 2020 as compared to Ps. 10,095 million during the same period of the previous year. Earnings per share<sup>1</sup> were Ps. 0.42 (Earnings per unit were Ps. 3.39, and earnings per ADS were Ps. 33.89.).

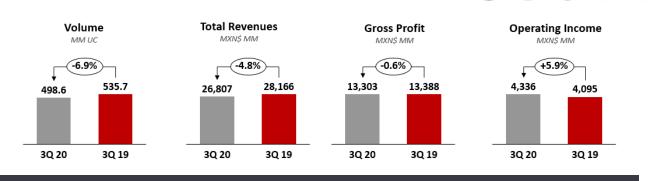


<sup>(1)</sup> Earnings / outstanding shares. Earnings per share (EPS) for all periods are adjusted to give effect to the stock split resulting in 16,806.7 million shares outstanding. For the convenience of the reader, as each KOF UBL Unit is comprised of 8 shares (3 Series B shares and 5 Series L shares), earnings per unit are equal to EPS multiplied by 8. Each ADS represents 10 KOF UBL Units.



# MEXICO & CENTRAL AMERICA DIVISION THIRD QUARTER RESULTS

(Mexico, Guatemala, Costa Rica, Panama, and Nicaragua)



#### MEXICO & CENTRAL AMERICA DIVISION RESULTS

		As Reported						
ed in millions of Mexican pesos	3Q 2020	3Q 2019	Δ%	۵%				
revenues	26,807	28,166	(4.8%)	(6.7%)				
profit	13,303	13,388	(0.6%)	(2.5%)				
ating income	4,336	4,095	5.9%	4.1%				
ating cash flow <sup>(2)</sup>	6,175	5,922	4.3%	2.4%				

**Volume** decreased 6.9% to 498.6 million unit cases, driven by lockdowns and social distancing measures related to the COVID-19 outbreak, as well as unfavorable weather conditions in Mexico. These declines were partially offset by volume growth in Guatemala.

**Total revenues** decreased 4.8% to Ps. 26,807 million, driven by volume declines and an unfavorable price-mix effect. These effects were partially offset by pricing and revenue management initiatives, and a favorable currency translation effect from our operating currencies in Central America as translated into Mexican Pesos. On a comparable basis, total revenues would have decreased 6.7%.

**Gross profit** decreased 0.6% to Ps. 13,303 million, and gross margin expanded 210 basis points to 49.6%, driven mainly by our pricing initiatives, lower PET costs, and our currency hedging strategies. These factors were partially offset by unfavorable price-mix effects, higher concentrate costs and the depreciation in the average exchange rate of most of our operating currencies as applied to our U.S. dollar-denominated raw material costs. On a comparable basis, gross profit would have decreased 2.5%.

**Operating income** increased 5.9% to Ps. 4,336 million in the third quarter of 2020, and operating margin expanded 170 basis points to 16.2% during the period, driven mainly by operating expense efficiencies in labor, maintenance, and marketing expenses. In addition, the same period of the previous year included restructuring severance payments related to our *Fuel for Growth* efficiency program. On a comparable basis, operating income would have increased 4.1%.

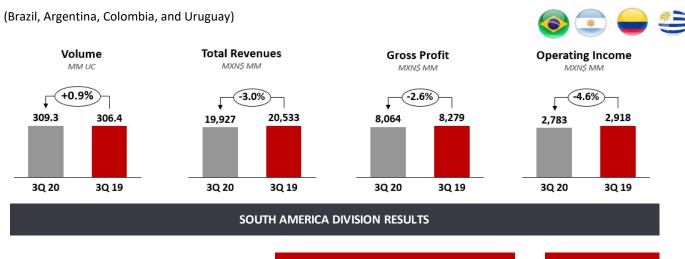


<sup>(1)</sup> Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.

<sup>(2)</sup> Operating cash flow = operating income + depreciation + amortization & other operating non-cash charges.



# SOUTH AMERICA DIVISION THIRD QUARTER RESULTS



		As Reporte	Comparable <sup>(1)</sup>	
Expressed in millions of Mexican pesos	3Q 202	20 3Q 2019	Δ%	Δ%
Total revenues	19,92	7 20,533	(3.0%)	10.7%
Gross profit	8,064	8,279	(2.6%)	10.9%
Operating income	2,783	3 2,918	(4.6%)	12.2%
Operating cash flow <sup>(2)</sup>	3,899	9 4,147	(6.0%)	8.5%

**Volume** increased 0.9% to 309.3 million unit cases, driven by strong volume growth of 6.5% in Brazil and 3.4% volume growth in Uruguay, partially offset by volume declines in Argentina and Colombia.

**Total revenues** decreased 3.0% to Ps. 19,927 million. This figure includes extraordinary other operating revenues related to an entitlement to reclaim tax payments in Brazil. Revenues were impacted mainly by an unfavorable price-mix effect, volume contractions in Argentina and Colombia, and an unfavorable currency translation effect resulting from the depreciation of most of our operating currencies as compared to the Mexican Peso. These effects were partially offset by volume growth in Brazil and Uruguay and revenue management initiatives. On a comparable basis, total revenues would have increased 10.7%.

**Gross profit** decreased 2.6% to Ps. 8,064 million, and gross margin expanded 20 basis points to 40.5%. This margin expansion was driven mainly by lower PET costs, our revenue management initiatives, and a favorable currency hedging position. These factors were partially offset by an unfavorable price-mix effect, higher concentrate costs in Brazil, related to the reduction of tax credits on concentrate purchased from the Manaus Free Trade Zone, and the depreciation of the average exchange rate of all our local currencies in the division as applied to our U.S. dollar-denominated raw material costs. On a comparable basis, gross profit would have increased 10.9%.

**Operating income** decreased 4.6% to Ps. 2,783 million in the third quarter of 2020, resulting in a margin contraction of 20 basis points to 14.0%. This result includes operating expense efficiencies and tax reclaims in Brazil, unfavorable price-mix effects, and additional expenses related to tax reclaims in Brazil. These effects were partially offset by a reduction in severance expenses related to our *Fuel for Growth* efficiency program. The total net amount of extraordinary tax effects in Brazil this quarter was Ps. 1,609 million. On a comparable basis, operating income would have increased 12.2%.



<sup>(1)</sup> Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.

<sup>&</sup>lt;sup>(2)</sup> Operating cash flow = operating income + depreciation + amortization & other operating non-cash charges.



# **DEFINITIONS**

Volume is expressed in unit cases. Unit case refers to 192 ounces of finished beverage product (24 eight-ounce servings) and, when applied to soda fountains, refers to the volume of syrup, powders, and concentrate that is required to produce 192 ounces of finished beverage product.

**Transactions** refers to the number of single units (e.g., a can or a bottle) sold, regardless of their size or volume or whether they are sold individually or in multipacks, except for soda fountains, which represent multiple transactions based on a standard 12 oz. serving.

**Operating income** is a non-GAAP financial measure computed as "gross profit – operating expenses – other operating expenses, net + operative equity method (gain) loss in associates."

**Operating cash flow** is a non-GAAP financial measure computed as "operating income + depreciation + amortization & other operating non-cash charges."

Earnings per share are equal to "Earnings / outstanding shares." Earnings per share (EPS) for all periods are adjusted to give effect to the stock split resulting in 16,806,658,096 shares outstanding. For the convenience of the reader, as each KOF UBL Unit is comprised of 8 shares (3 Series B shares and 5 Series L shares), earnings per unit are equal to EPS multiplied by 8. Each ADS represents 10 KOF UBL Units.

## **COMPARABILITY**

In an effort to provide our readers with a more useful representation of our company's underlying financial and operating performance, as of the first quarter 2020, we adjusted our methodology to calculate our comparable figures, no longer excluding hyperinflationary operations. Due to this change, our "comparable" term means, with respect to a year-over-year comparison, the change of a given measure excluding the effects of: (i) mergers, acquisitions, and divestitures; and (ii) translation effects resulting from exchange rate movements. In preparing this measure, management has used its best judgment, estimates, and assumptions in order to maintain comparability.





# **ABOUT THE COMPANY**

Stock listing information: Mexican Stock Exchange, Ticker: KOFUBL | NYSE (ADS), Ticker: KOF | Ratio of KOFUBL to KOF = 10:1

Coca-Cola FEMSA files reports, including annual reports and other information with the U.S. Securities and Exchange Commission, or the "SEC," and the Mexican Stock Exchange (Bolsa Mexicana de Valores, or the "BMV") pursuant to the rules and regulations of the SEC (that apply to foreign private issuers) and of the BMV. Filings we make electronically with the SEC and the BMV are available to the public on the Internet at the SEC's website at <u>www.sec.gov</u>, the BMV's website at <u>www.bmv.com.mx</u>, and our website at <u>www.coca-colafemsa.com</u>.

Coca-Cola FEMSA, S.A.B. de C.V. is the largest Coca-Cola franchise bottler in the world by sales volume. The Company produces and distributes trademark beverages of The Coca-Cola Company, offering a wide portfolio of 129 brands to a population of more than 261 million. With over 80 thousand employees, the Company markets and sells approximately 3.4 billion unit cases through close to 2 million points of sale a year. Operating 49 manufacturing plants and 268 distribution centers, Coca-Cola FEMSA is committed to generating economic, social, and environmental value for all of its stakeholders across the value chain. The Company is a member of the Dow Jones Sustainability Emerging Markets Index, Dow Jones Sustainability MILA Pacific Alliance Index, FTSE4Good Emerging Index, and the Mexican Stock Exchange's IPC and Social Responsibility and Sustainability Indices, among others. Its operations encompass franchise territories in Mexico, Brazil, Guatemala, Colombia, and Argentina, and, nationwide, in Costa Rica, Nicaragua, Panama, Uruguay, and Venezuela through its investment in KOF Venezuela. For further information, please visit <u>www.coca-colafemsa.com</u>.



## **ADDITIONAL INFORMATION**

All of the financial information presented in this report was prepared under International Financial Reporting Standards (IFRS).

This news release may contain forward-looking statements concerning Coca-Cola FEMSA's future performance, which should be considered as good faith estimates by Coca-Cola FEMSA. These forward-looking statements reflect management's expectations and are based upon currently available data. Actual results are subject to future events and uncertainties, many of which are outside Coca-Cola FEMSA's control, which could materially impact the Company's actual performance. References herein to "US\$" are to United States dollars. This news release contains translations of certain Mexican peso amounts into U.S. dollars for the convenience of the reader. These translations should not be construed as representations that Mexican peso amounts actually represent such U.S. dollars amounts or could be converted into U.S. dollars at the rate indicated.

(6 pages of tables to follow)





#### CONSOLIDATED INCOME STATEMENT Millions of Pesos<sup>(1)</sup> For the First Nine Mont ∆% ∆% ∆% Δ% 2020 % of Rev. 2019 % of Rev. 2020 % of Rev. 2019 % of Rev. Reported rable <sup>(7)</sup> Reported rable <sup>(7)</sup> Transactions (million transactions) 4.185.2 5.037.8 -16.9% 12.473.1 14.888.0 -16.2% -16.9% -16.2% Volume (million unit cases) 807.9 842.1 2,382.2 2,479.3 -3.9% -3.9% -4.1% -4.1% Average price per unit case 51.17 52.09 -1.8% 51.15 52.32 -2.2% Net revenues 133,008 140,571 45,248 47,294 -4.3% -5.4% Other operating revenues 1,486 1,404 5.9% 2,006 1,933 3.8% 142,504 Total revenues (2) 46,734 48,699 135,015 100.0% 100.0% -4.0% 0.0% 100.0% -5.3% -1.9% 100.0% Cost of goods sold 25.367 27.032 73.927 78.030 54 3% 55 5% -6.2% 54 8% 54 8% -5 3% Gross profit 64,473 21,367 21,667 61,088 45.7% 44.5% -1.4% 2.1% 45.2% 45.2% -5.3% -2.3% Operating expenses 14,216 30.4% 14,703 30.2% -3.3% 42,320 31.3% 44.429 31.2% -4.7% Other operative expenses, net 3 0.0% (63) -0.1% NA 526 0.4% 895 0.6% -41.3% Operative equity method (gain) loss in associates (3) 15 0.0% 91.5% 270 0.2% 109 0.1% 146.6% 28 0.1% Operating income (5) 7,119 7,013 17,973 19,041 7.1% -1.6% 15.2% 14.4% 1.5% 13.3% 13.4% -5.6% Other non operative expenses, net 1,813 3.9% 2 0.0% 82669.9% 2,804 2.1% 75 0.1% 3652.8% Non Operative equity method (gain) loss in associates $^{\left( 4\right) }$ (15) 0.0% 16 0.0% NA (112) -0.1% (14) 0.0% 678.8% Interest expense 1,786 -4.8% 6,388 5,235 1,701 22.0% Interest income 365 18.5% 853 907 -6.0% 298 Interest expense, net 1,403 1,421 -1.2% 5,536 4,328 27.9% Foreign exchange loss (gain) 135 (38) NA (357) 166 NA Loss (gain) on monetary position in inflationary subsidiries (117) (103) (288) (78) 269.7% 13.5% Market value (gain) loss on financial instruments (0) 150 NA (2) 150 NA Comprehensive financing result 1.421 1.430 4.566 7.1% -0.6% 4.889 Income before taxes 3,899 5,564 -29.9% 10,392 14,415 -27.9% Income taxes 1,320 1,439 -8.3% 3,413 3,953 -13.7% Consolidated net income -37.5% -33.3% 2,579 4,125 6,980 10,462 Net income attributable to equity holders of the company 2.463 4.027 10.095 5.3% 8.3% 38.8% 7.119 5.3% 7.1% 29.5% Non-controlling interest 116 0.2% 98 0.2% 18.3% (140) -0.1% 367 0.3% NA

COCA-COLA FEMSA

Operating Cash Flow & CAPEX	2020	% of Rev.	2019	% of Rev.	Δ% Reported	Δ% Comparable <sup>(7)</sup>	2020	% of Rev.	2019	% of Rev.	Δ% Reported	Δ% Comparable <sup>(7)</sup>
Operating income (5)	7,119	15.2%	7,013	14.4%	1.5%		17,973	13.3%	19,041	13.4%	-5.6%	
Depreciation	2,281		2,251		1.3%		6,853		6,699		2.3%	
Amortization and other operative non-cash charges	674		805		-16.2%		2,537		1,986		27.8%	
Operating cash flow (5)(6)	10,075	21.6%	10,069	20.7%	0.1%	4.7%	27,363	20.3%	27,726	19.5%	-1.3%	2.2%
CAPEX	2,397		2,772		-13.5%		6,262		6,681		-6.3%	

(1) Except volume and average price per unit case figures.

(2) Please refer to page 14 and 15 for revenue breakdown.

<sup>(3)</sup> Includes equity method in Jugos del Valle, Leão Alimentos, and Estrella Azul, among others.

<sup>(4)</sup> Includes equity method in PIASA, IEQSA, Beta San Miguel, IMER, and KSP Participacoes, among others.

(5) The operating income and operating cash flow lines are presented as non-GAAP measures for the convenience of the reader.

(6) Operating cash flow = operating income + depreciation, amortization & other operating non-cash charges.

(7) Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.



			RESULT	'S OF OPERAT	(1)	N						
			For the Thi	rd Quarter of	•			l. I	For the First N	line Months	of:	
	2020	% of Rev.	2019	% of Rev.	∆% Reported	Δ% Comparable <sup>(6)</sup>	2020	% of Rev.	2019	% of Rev.	Δ% Reported	Δ% Comparable <sup>(6)</sup>
Transactions (million transactions)	2,408.9		2,946.3		-18.2%	-18.2%	7,351.8		8,695.3		-15.5%	-15.5%
Volume (million unit cases)	498.6		535.7		-6.9%	-6.9%	1,496.7		1,568.4		-4.6%	-4.6%
Average price per unit case	53.72		52.53		2.3%		53.22		52.24		1.9%	
Net revenues	26,788		28,144				79,663		81,933			
Other operating revenues	19		22				47		64			
Total Revenues <sup>(2)</sup>	26,807	100.0%	28,166	100.0%	-4.8%	-6.7%	79,711	100.0%	81,996	100.0%	-2.8%	-4.9%
Cost of goods sold	13,504	50.4%	14,778	52.5%			40,474	50.8%	42,662	52.0%		
Gross profit	13,303	49.6%	13,388	47.5%	-0.6%	-2.5%	39,236	49.2%	39,334	48.0%	-0.2%	-2.3%
Operating expenses	8,860	33.1%	8,949	31.8%			26,046	32.7%	26,634	32.5%		
Other operative expenses, net	96	0.4%	300	1.1%			610	0.8%	834	1.0%		
Operative equity method (gain) loss in associates <sup>(3)</sup>	11	0.0%	45	0.2%			114	0.1%	168	0.2%		
Operating income (4)	4,336	16.2%	4,095	14.5%	5.9%	4.1%	12,467	15.6%	11,698	14.3%	6.6%	4.9%
Depreciation, amortization & other operating non-cash charges	1,840	6.9%	1,827	6.5%			5,794	7.3%	5,281	6.4%		
Operating cash flow (4)(5)	6,175	23.0%	5,922	21.0%	4.3%	2.4%	18,261	22.9%	16,979	20.7%	7.5%	5.6%

(1) Except volume and average price per unit case figures.

(2) Please refer to page 14 and 15 for revenue breakdown.

<sup>(3)</sup> Includes equity method in Jugos del Valle and Estrella Azul, among others.

<sup>(4)</sup> The operating income and operating cash flow lines are presented as non-GAAP measures for the convenience of the reader.

(5) Operating cash flow = operating income + depreciation, amortization & other operating non-cash charges.

(6) Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.

			RESULT	MERICA DI S OF OPERAT	10NS (1)							
			For the Thi	d Quarter of	i:				For the First M	line Months	of:	
	2020	% of Rev.	2019	% of Rev.	Δ% Reported	Δ% Comparable <sup>(6)</sup>	2020	% of Rev.	2019	% of Rev.	Δ% Reported	Δ% Comparable <sup>(6)</sup>
Transactions (million transactions)	1,776.3		2,091.4		-15.1%	-15.1%	5,121.3		6,192.6		-17.3%	-17.3%
Volume (million unit cases)	309.3		306.4		0.9%	0.9%	885.5		910.9		-2.8%	-2.8%
Average price per unit case	47.05		51.31		-8.3%		47.64		52.47		-9.2%	
Net revenues	18,459		19,151				53,345		58,638			
Other operating revenues	1,468		1,382				1,959		1,869			
Total Revenues (2)	19,927	100.0%	20,533	100.0%	-3.0%	10.7%	55,304	100.0%	60,507	100.0%	-8.6%	2.8%
Cost of goods sold	11,863	59.5%	12,254	59.7%			33,452	60.5%	35,369	58.5%		
Gross profit	8,064	40.5%	8,279	40.3%	-2.6%	10.9%	21,852	39.5%	25,139	41.5%	-13.1%	-2.4%
Operating expenses	5,356	26.9%	5,754	28.0%			16,274	29.4%	17,794	29.4%		
Other operative expenses, net	(92)	-0.5%	(363)	-1.8%			(85)	-0.2%	60	0.1%		
Operative equity method (gain) loss in associates (3)	17	0.1%	(30)	-0.1%			156	0.3%	(58)	-0.1%		
Operating income (4)	2,783	14.0%	2,918	14.2%	-4.6%	12.2%	5,506	10.0%	7,343	12.1%	-25.0%	-13.6%
Depreciation, amortization & other operating non-cash charges	1,116	5.6%	1,229	6.0%			3,596	6.5%	3,404	5.6%		
Operating cash flow (4)(5)	3,899	19.6%	4,147	20.2%	-6.0%	8.5%	9,102	16.5%	10,747	17.8%	-15.3%	-3.8%

<sup>(1)</sup> Except volume and average price per unit case figures.

(2) Please refer to page 14 and 15 for revenue breakdown.

<sup>(3)</sup> Includes equity method in Leão Alimentos and Verde Campo, among others.

(4) The operating income and operating cash flow lines are presented as non-GAAP measures for the convenience of the reader.

<sup>(5)</sup> Operating cash flow = operating income + depreciation, amortization & other operating non-cash charges.

(6) Please refer to page 9 for our definition of "comparable" and a description of the factors affecting the comparability of our financial and operating performance.



#### COCA-COLA FEMSA CONSOLIDATED BALANCE SHEET Millions of Pesos

Assets	Sep-20	Dec-19	% Var.	Liabilities & Equity	Sep-20	
Current Assets				Current Liabilities		
Cash, cash equivalents and marketable				Short-term bank loans and notes payable	14,282	
securities	58,057	20,491	183%	Suppliers	16,640	
Total accounts receivable	8,943	15,476	-42%	Short-term leasing Liabilities	556	
Inventories	9,771	10,538	-7%	Other current liabilities	25,879	
Other current assets	10,663	10,291	4%	Total current liabilities	57,357	
Total current assets	87,434	56,796	54%	Non-Current Liabilities		
Non-Current Assets				Long-term bank loans and notes payable	88,840	
Property, plant and equipment	110,883	109,170	2%	Long Term Leasing Liabilities	726	
Accumulated depreciation	(50,978)	(47,982)	6%	Other long-term liabilities	12,797	
Total property, plant and equipment, net	59,905	61,188	-2%	Total liabilities	159,720	
Right of use assets	1,293	1,381	-6%	Equity		
Investment in shares	7,841	9,751	-20%	Non-controlling interest	5,594	
Intangible assets and other assets	106,392	112,050	-5%	Total controlling interest	118,789	
Other non-current assets	21,238	16,673	27%	Total equity	124,383	
Total Assets	284,103	257,839	10%	Total Liabilities and Equity	284,103	

		September 30, 202	20
Debt Mix	% Total Debt	% Interest Rate Floating <sup>(1)(2)</sup>	Average Rate
Currency			
Mexican Pesos	57.1%	25.6%	6.9%
U.S. Dollars	27.7%	0.0%	2.3%
Colombian Pesos	1.1%	45.5%	4.2%
Brazilian Reals	11.4%	0.3%	9.1%
Uruguayan Pesos	1.8%	0.0%	11.8%
Argentine Pesos	0.9%	0.0%	37.6%
Total Debt	100%	7.5%	6.2%

<sup>(1)</sup> After giving effect to cross- currency swaps and financial leases.

<sup>(2)</sup> Calculated by weighting each year's outstanding debt balance mix.

Financial Ratios	LTM 2020	FY 2019	Δ%
Net debt including effect of hedges <sup>(1)(3)</sup>	38,743	49,784	-22.2%
Net debt including effect of hedges / Operating cash flow <sup>(1)(3)</sup>	1.05	1.34	
Operating cash flow/ Interest expense, net (1)	4.94	6.55	
Capitalization (2)	48.4%	37.2%	

<sup>(1)</sup> Net debt = total debt - cash

(2) Total debt / (long-term debt + shareholders' equity)

<sup>(3)</sup> After giving effect to cross-currency swaps.

#### Debt Maturity Profile



Dec-19

11,485

19,832

19,210

51,010

58,492

17,752

77,144

6,751

122,934

129,685

257,839

900

483

% Var.

24%

-16%

35%

12%

52%

-28%

107%

-17%

-3%

-4%

10%



#### COCA-COLA FEMSA **QUARTERLY- VOLUME, TRANSACTIONS & REVENUES** Volume 3Q 2020 3Q 2019 YoY Water<sup>(1)</sup> Sparkling Bulk (2) Stills Total Sparkling Water (1) Bulk (2) Stills Δ% Total Mexico 325.7 16.0 72.2 28.2 442.1 351.8 23.3 72.8 29.6 477.5 -7.4% Central America 50.7 1.8 0.1 4.0 56.5 50.1 2.9 0.1 5.1 58.2 -2.9% Mexico and Central America 376.4 17.8 72.3 32.2 498.6 401.9 26.2 73.0 34.6 535.7 -6.9% Colombia 50.8 3.3 3.7 3.0 60.9 53.4 6.6 5.0 3.9 68.9 -11.5% Brazil <sup>(3)</sup> 184.4 11.9 208.0 170.3 195.2 9.6 2.1 11.2 1.8 11.9 6.5% Argentina 25.2 1.7 1.4 2.3 30.7 26.7 3.2 0.9 2.2 33.0 -7.0% Uruguay 8.7 0.8 0.1 9.6 8.5 0.7 0.1 9.3 3.4% South America 269.2 15.5 7.3 17.3 309.3 258.9 21.7 7.8 18.0 306.4 0.9% TOTAL 645.6 33.3 79.6 49.5 807.9 660.8 47.9 80.7 52.7 842.1 -4.1%

 $^{\left(1\right)}$  Excludes water presentations larger than 5.0 Lt ; includes flavored water.

(2) Bulk Water = Still bottled water in 5.0, 19.0 and 20.0 - liter packaging presentations; includes flavored water

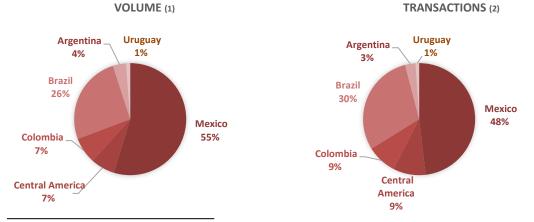
#### Transactions

	3Q 2020				3Q 2019				YoY
	Sparkling	Water	Stills	Total	Sparkling	Water	Stills	Total	Δ%
Mexico	1,704.1	120.6	189.8	2,014.6	2,061.0	150.6	249.2	2,460.9	-18.1%
Central America	343.1	14.1	37.1	394.3	404.1	22.7	58.7	485.4	-18.8%
Mexico and Central America	2,047.3	134.7	227.0	2,408.9	2,465.1	173.3	307.9	2,946.3	-18.2%
Colombia	295.7	39.0	26.1	360.7	385.7	87.2	43.4	516.3	-30.1%
Brazil <sup>(3)</sup>	1,051.3	80.0	114.7	1,246.1	1,114.1	100.6	126.6	1,341.2	-7.1%
Argentina	103.6	9.2	14.4	127.1	150.2	20.3	16.2	186.7	-31.9%
Uruguay	38.2	3.1	1.1	42.4	43.2	3.0	0.9	47.2	-10.2%
South America	1,488.7	131.3	156.3	1,776.3	1,693.2	211.1	187.1	2,091.4	-15.1%
TOTAL	3,536.0	266.0	383.2	4,185.2	4,158.3	384.4	495.1	5,037.8	-16.9%

Revenues			
Expressed in million Mexican Pesos	3Q 2020	3Q 2019	Δ%
Mexico	22,103	23,702	-6.7%
Central America	4,704	4,464	5.4%
Mexico and Central America	26,807	28,166	-4.8%
Colombia	3,068	3,479	-11.8%
Brazil <sup>(4)</sup>	14,752	14,808	-0.4%
Argentina	1,354	1,484	-8.7%
Uruguay	753	762	-1.1%
South America	19,927	20,533	-3.0%
TOTAL	46,734	48,699	-4.0%

<sup>(3)</sup> Volume and transactions in Brazil do not include beer.

(4) Brazil includes beer revenues of Ps.3,908.8 million for the third quarter of 2020 and Ps.3,428.3 million for the same period of the previous year.



(1) Volume is expressed in unit cases. Unit case refers to 192 ounces of finished beverage product (24 eight-ounce servings) and, when applied to soda fountains, refers to the volume of syrup, powders, and concentrate that is required to produce 192 ounces of finished beverage product.

(2) Transactions refers to the number of single units (e.g., a can or a bottle) sold, regardless of their size or volume or whether they are sold individually or in multipacks, except for soda fountains, which represent multiple transactions based on a standard 12 oz. serving.

October 26, 2020



#### COCA-COLA FEMSA YTD - VOLUME, TRANSACTIONS & REVENUES

Volume											
			YTD 2020					YTD 2019			YoY
	Sparkling	Water <sup>(1)</sup>	Bulk (2)	Stills	Total	Sparkling	Water <sup>(1)</sup>	Bulk (2)	Stills	Total	Δ%
Mexico	973.6	53.2	216.8	83.7	1,327.3	1,013.4	73.5	216.5	90.2	1,393.6	-4.8%
Central America	150.5	6.2	0.4	12.4	169.4	149.7	9.1	0.5	15.6	174.8	-3.1%
Mexico and Central America	1,124.0	59.3	217.2	96.1	1,496.7	1,163.1	82.6	216.9	105.8	1,568.4	-4.6%
Colombia	147.5	11.7	12.4	9.0	180.7	147.7	18.7	14.4	10.7	191.4	-5.6%
Brazil <sup>(3)</sup>	516.3	30.8	6.8	33.6	587.5	513.4	35.7	5.7	36.0	590.9	-0.6%
Argentina	72.3	6.7	4.0	6.2	89.2	79.6	10.1	2.8	6.7	99.3	-10.2%
Uruguay	25.1	2.7	-	0.3	28.2	26.7	2.3	-	0.2	29.3	-3.7%
South America	761.2	52.0	23.2	49.1	885.5	767.3	66.9	23.0	53.7	910.9	-2.8%
TOTAL	1.885.3	111.3	240.4	145.2	2.382.2	1.930.4	149.5	239.9	159.5	2.479.3	-3.9%

 $^{(1)}$  Excludes water presentations larger than 5.0 Lt ; includes flavored water.

<sup>(2)</sup> Bulk Water = Still bottled water in 5.0, 19.0 and 20.0 - liter packaging presentations; includes flavored water

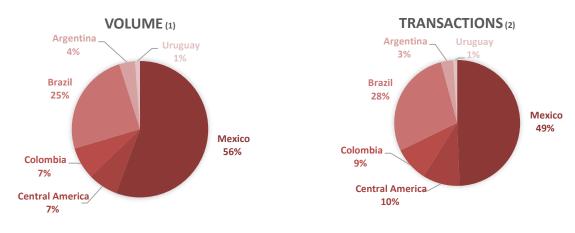
#### Transactions

	YTD 2020			YTD 2019				YoY	
	Sparkling	Water	Stills	Total	Sparkling	Water	Stills	Total	Δ%
Mexico	5,188.7	397.2	574.9	6,160.8	6,001.1	544.4	698.3	7,243.8	-15.0%
Central America	1,022.1	48.5	120.5	1,191.1	1,201.3	70.4	179.8	1,451.5	-17.9%
Mexico and Central America	6,210.8	445.6	695.4	7,351.8	7,202.4	614.8	878.1	8,695.3	-15.5%
Colombia	880.4	143.7	80.2	1,104.3	1,071.9	249.8	116.9	1,438.6	-23.2%
Brazil <sup>(3)</sup>	2,916.4	255.1	322.4	3,493.8	3,342.8	317.0	374.1	4,033.8	-13.4%
Argentina	318.6	37.1	39.9	395.6	457.6	63.3	49.5	570.4	-30.6%
Uruguay	112.2	11.7	3.6	127.6	137.1	10.3	2.5	149.8	-14.9%
South America	4,227.6	447.6	446.1	5,121.3	5,009.4	640.3	542.9	6,192.6	-17.3%
TOTAL	10,438.4	893.2	1,141.5	12,473.1	12,211.8	1,255.2	1,421.0	14,888.0	-16.2%

Revenues			
Expressed in million Mexican Pesos	YTD 2020	YTD 2019	Δ%
Mexico	65,673	68,750	-4.5%
Central America	14,037	13,246	6.0%
Mexico and Central America	79,711	81,996	-2.8%
Colombia	8,847	9,888	-10.5%
Brazil <sup>(4)</sup>	40,126	43,586	-7.9%
Argentina	4,184	4,619	-9.4%
Uruguay	2,147	2,415	-11.1%
South America	55,304	60,507	-8.6%
TOTAL	135,015	142,504	-5.3%

<sup>(3)</sup> Volume and transactions in Brazil do not include beer.

(4) Brazil includes beer revenues of Ps. 11,162.9 million for the first nine months of 2020 and Ps. 10,848.2 million for the same period of the previous year.



(1) Volume is expressed in unit cases. Unit case refers to 192 ounces of finished beverage product (24 eight-ounce servings) and, when applied to soda fountains, refers to the volume of syrup, powders, and concentrate that is required to produce 192 ounces of finished beverage product.

(2) Transactions refers to the number of single units (e.g., a can or a bottle) sold, regardless of their size or volume or whether they are sold individually or in multipacks, except for soda fountains, which represent multiple transactions based on a standard 12 oz. serving.



# COCA-COLA FEMSA

#### MACROECONOMIC INFORMATION

Inflation <sup>(1)</sup>			
	LTM	3Q20	YTD
Mexico	4.37%	1.61%	2.12%
Colombia	1.86%	-0.65%	1.19%
Brazil	2.56%	0.85%	0.93%
Argentina	41.99%	8.28%	24.78%
Costa Rica	0.03%	0.33%	0.01%
Panama	-2.14%	-2.09%	-2.13%
Guatemala	4.45%	0.77%	2.37%
Nicaragua	3.67%	-0.16%	1.59%
Uruguay	9.30%	1.18%	8.46%

<sup>(1)</sup> Source: inflation estimated by the company based on historic publications from the Central Bank of each country.

Average Exchange Rates for each period <sup>(2)</sup>									
		arterly Exchange F			Year to Date Exchange Rate				
	· · · · · · · · · · · · · · · · · · ·	al Currency per L	· · · · · · · · · · · · · · · · · · ·		(Local Currency per USD)				
	3Q20	3Q19	Δ%	YTD 20	YTD 19	Δ%			
Mexico	22.11	19.42	13.8%	21.77	19.25	13.1%			
Colombia	3,733.60	3,339.68	11.8%	3,706.18	3,237.95	14.5%			
Brazil	5.38	3.97	35.4%	5.08	3.89	30.6%			
Argentina	73.33	50.53	45.1%	67.50	44.53	51.6%			
Costa Rica	594.32	577.77	2.9%	581.37	594.57	-2.2%			
Panama	1.00	1.00	0.0%	1.00	1.00	0.0%			
Guatemala	7.72	7.68	0.5%	7.70	7.69	0.1%			
Nicaragua	34.47	33.33	3.4%	34.22	32.93	3.9%			
Uruguay	42.74	35.82	19.3%	41.82	34.50	21.2%			

#### End-of-period Exchange Rates

		osing Exchange Ra ocal Currency per			Closing Exchange Rate (Local Currency per USD)			
	Sep-20	Sep-19	Δ%	Jun-20	Jun-19	Δ%		
Mexico	22.46	19.64	14.4%	22.97	19.17	19.8%		
Colombia	3,878.94	3,462.01	12.0%	3,758.91	3,205.67	17.3%		
Brazil	5.64	4.16	35.5%	5.48	3.83	42.9%		
Argentina	76.18	57.59	32.3%	70.46	42.46	65.9%		
Costa Rica	606.68	583.88	3.9%	583.49	583.64	0.0%		
Panama	1.00	1.00	0.0%	1.00	1.00	0.0%		
Guatemala	7.79	7.74	0.7%	7.70	7.71	-0.1%		
Nicaragua	34.60	33.53	3.2%	34.34	33.12	3.7%		
Uruguay	42.58	36.94	15.3%	42.21	35.18	20.0%		

<sup>(2)</sup> Average exchange rate for each period computed with the average exchange rate of each month.

